

Helping Hands Essex

Quality Report

7-8 Brockley Road, Chelmsford, Essex, CM2 6HQ Tel:01245 356169 Website: www.hhe.org.uk

Date of inspection visit: 27 November 2017 Date of publication: 09/03/2018

This report describes our judgement of the quality of care at this location. It is based on a combination of what we found when we inspected and a review of all information available to CQC including information given to us from patients, the public and other organisations

Ratings

| Overall rating for this location | |
|----------------------------------|--|
| Are services safe? | |
| Are services well-led? | |

Overall summary

We do not currently rate independent standalone substance misuse services. We found the following issues that the service provider needs to improve:

- Ward areas were not clean and were not well maintained. There were stains on the walls and carpets and furniture were dirty. There were areas of damp in the lounge and decor was in need of updating.
- Staff did not complete risk assessments in full upon admission. They did not contain all relevant information. There were no management plans, stating how staff would manage identified risks.
- The service had continued to use social media messaging applications to communicate client information, despite receiving a warning notice following our comprehensive inspection. Support staff used personal mobile phones to share client information.

However, we also found the following areas of good practice:

- Managers had introduced systems to monitor staffs compliance with mandatory training. This was up-to-date and included all staff working at the service.
- The service had improved its recruitment processes. The provider requested references prior to staff starting employment. The service had a list of all staffs Disclosure Barring Service checks reference numbers. However, we could not find evidence of whether any staff with criminal convictions were risk assessed, as the provider did not keep copies of Disclosure Barring Service forms, or a log of if the DBS had any convictions listed.

Summary of findings

Our judgements about each of the main services

Service Rating Summary of each main service

Substance misuse services

Substance misuse services

Summary of findings

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Helping Hands Essex

Services we looked at

Substance misuse services;

Summary of this inspection

Background to Helping Hands Essex

Helping Hands Essex was registered with the Care Quality Commission in November 2014 and is a residential substance misuse facility based in Chelmsford, Essex. At the time of inspection, the service had a registered manager and a nominated individual. The service includes a five bedded residential house which is allocated to people who meet the accommodation requirements, mainly that they have been sober for seven days and have nowhere else to live. People must be committed to engaging with the treatment programme. Next door is the therapy centre where both residential and non-residential clients attend for daily therapy sessions.

Helping Hands provides ongoing abstinence based treatment, which integrates psycho-dynamic therapy, counselling, transactional analysis, trauma therapy, art therapy and mindfulness.

The service provides care and treatment for male and female clients between 18-65 who are deemed mentally and physically capable for recovery. Helping hands takes self-referrals and referrals from other agencies from the local area of mid Essex.

At the time of inspection the service had four clients living in the accommodation and 12 clients attending for day

Following a comprehensive inspection in March 2017, the service was found to be in breach of the following regulations:

• Regulation 15 HSCA (RA) Regulations 2014: Premises and equipment: The service was not clean. Carpets were dirty; there were stains on the walls. Areas of the service were dusty and there were visible cobwebs in stairwells and corners. Areas of the service were not in good repair and required decorating to be finished.

- Regulation 17 HSCA (RA) Regulations 2014: Good governance: The provider did not have a system in place to store client records in a safe way. The provider put sensitive client information at risk by the use of a social media messaging application. The provider did not provide staff with phones for business use, which meant sensitive client information was stored on personal phones and could not be monitored. The provider did not have a policy in place for the use of social media messaging applications and this was not covered explicitly in staff training. Staff did not complete records in full. There were gaps in assessments and risk assessments. Training records did not include all staff working within the service.
- Regulation 19 HSCA (RA) Regulations 2014: Fit and proper persons employed: Managers did not have recent Disclosure and Barring checks completed for staff. Disclosure Barring Service checks completed in 2011 had not been updated to check staff were still safe to work with clients. Managers did not record if Disclosure Barring Service checks returned previous convictions and how this was risk assessed. Managers did not have all information relating to Disclosure Barring Service checks available at the service. The recruitment policy did not include guidance and the expectation regarding Disclosure Barring Service checks for staff. Staff files did not contain references, as outlined as a requirement in the recruitment policy.

We issued the provider with requirement notices for regulations 15 and 19.

We issued the provider with a warning notice for regulation 17.

The provider sent us an action plan which stated what improvements they would make to meet the regulations.

Our inspection team

The team that inspected the service comprised Care Quality Commission inspector Lee Sears (inspection lead), and one other Care Quality Commission inspector.

Summary of this inspection

Why we carried out this inspection

We inspected this service as a follow up focussed unannounced inspection to review the areas of concerns highlighted in our comprehensive inspection in March 2017

How we carried out this inspection

To understand the experience of people who use services, we asked the following questions about the service:

- Is it safe?
- Is it well led?

Before the inspection visit, we reviewed the action plan provided by the service following the comprehensive inspection.

During the inspection visit, the inspection team:

- visited both units at this location, looked at the quality of the physical environment
- spoke with the registered manager
- looked at four care and treatment records
- looked at three staff files
- looked at policies, procedures and other documents relating to the running of the service.

Summary of this inspection

The five questions we ask about services and what we found

We always ask the following five questions of services.

Are services safe?

We do not currently rate standalone substance misuse services.

We found the following issues that the service provider needs to improve:

- Ward areas were not clean and were not well maintained. There were stains on the walls and carpets and furniture were dirty. There were areas of damp in the lounge and decor was in need of updating.
- Staff did not complete risk assessments in full upon admission. They did not contain all relevant information. There were no management plans, stating how staff would manage identified risks.

Are services well-led?

We do not currently rate standalone substance misuse services.

We found the following issues that the service provider needs to improve:

• The provider did not have adequate systems in place to monitor the security of staffs' personal electronic devices to communicate information.

However, we also found areas of good practice:

- Managers had introduced a system to monitor staff compliance with mandatory training. This was up-to-date and included all staff working at the service.
- The service had improved its recruitment processes. Staff files showed that the provider had requested references. The provider had a list of all staff's Disclosure Barring Service check reference numbers. However, we could not find evidence of whether staff had any criminal convictions within the records.

Detailed findings from this inspection

Overview of ratings

Our ratings for this location are:

| | Safe | Effective | Caring | Responsive | Well-led | Overall |
|---------------------------|------|-----------|--------|------------|----------|---------|
| Substance misuse services | N/A | N/A | N/A | N/A | N/A | N/A |
| Overall | N/A | N/A | N/A | N/A | N/A | N/A |

Substance misuse services

Safe

Well-led

Are substance misuse services safe?

Safe and clean environment

• The ward areas were not clean or well maintained. There were stains on the walls and the carpets and furniture were dirty. There were areas of damp in the lounge area. The provider had to remove a fire extinguisher from the wall in the lounge as the wall was crumbling and would not hold the weight. We highlighted this as an issue in the previous inspection. The provider had submitted an action plan stating that they would employ a cleaning company to do a deep clean of the premises. The action plan also stated that a programme of redecoration would commence once they had completed a clean. Staff told us that they did not employ a company to do a deep clean. Instead, staff came in to do a thorough clean of the service. There had not been any redecoration since the previous inspection. Staff told us that they did not want to spend money on maintaining the property as it was due for demolition by the council. There is no timeline for when this is going to happen. However, the provider had an informal agreement with the council that they could occupy the property until it was to be demolished.

Assessing and managing risk to patients and staff

 Staff undertook a risk assessment of clients upon admission into the service. We reviewed four clients' records. We found that risk assessments were not always fully completed. Risk assessments of two clients did not have all the sections completed and important information on highlighted risks was not included. Risk assessments lacked detail and there were no management plans to describe how staff would manage identified risks.

Are substance misuse services well-led?

Good governance

 Managers had introduced a system to monitor staff compliance with mandatory training. The service

- administrator kept a spreadsheet and updated it when staff completed training and when this was due to be renewed. We reviewed the training log, it was complete and up to date, and included all members of staff.
- The service continued to use social media messaging applications to communicate client information. Following our last inspection, We issued a WN outlining our concerns about the provider using this as a way to communicate about clients. The service submitted an action plan which stated that they had stopped using social media messaging applications and would not use it again. However, the manager told us that they have changed how they use the application. The provider used a numerical identifier and staff used these in communications rather than client names. The manager told us that they no longer share confidential information. We reviewed some of the communications from that day. These messages did not contain client identifiable information or any information that would be considered confidential. The service had purchased two business use mobile phones which the counsellors used. However, support staff were still using their personal mobile phones, which meant that the service could not ensure the privacy of patient information. We reviewed the provider's policy for the use of social media messaging applications. The policy stated it was the responsibility of staff to ensure they had the right security measures on their phone. However, the Information Commissioner's Office guidance titled 'Bring your own device', states that as data controller, the provider is responsible for making sure that staff have the appropriate security measures in place. The provider did not have a system in place to monitor staff phone security, and therefore were not following the guidance set out by the Information Commissioner's Office.
- The service had improved their recruitment processes.
 We reviewed three staff files, including newly recruited staff. We found that they contained references or copies of letters applying for references. We checked the Disclosure Barring Service folder which contained a list of all staff Disclosure Barring Service reference numbers

Substance misuse services

and the dates they were obtained and due for renewal. However, we were unable to ascertain whether staff had any criminal convictions that would require the service to complete a risk assessment.

Outstanding practice and areas for improvement

Areas for improvement

Action the provider MUST take to improve

- The provider must ensure that there are premises are clean and well maintained.
- The provider must ensure that they have processes in place to monitor the security of information that staff share on their personal electronic devices. Processes must meet the guidance set out by the Information Commissioners Office.

Action the provider SHOULD take to improve

• The provider should ensure that staff complete risk assessment in full, including all relevant information.

Requirement notices

Action we have told the provider to take

The table below shows the legal requirements that were not being met. The provider must send CQC a report that says what action they are going to take to meet these requirements.

| Regulated activity | Regulation |
|--|--|
| Accommodation for persons who require treatment for substance misuse | Regulation 15 HSCA (RA) Regulations 2014 Premises and equipment |
| | The provider's premises were not clean and were not well maintained. |
| | This was a breach of regulation 15 (1)(a)(e) |

| Regulated activity | Regulation |
|--|---|
| Accommodation for persons who require treatment for substance misuse | Regulation 17 HSCA (RA) Regulations 2014 Good governance |
| | The provider did not have adequate systems in place to monitor the security of staffs, personal electronic devices that they used to share information. |
| | Staffs records did not indicate whether a risk assessment was required following return of disclosure and Baring Service checks. |
| | This was a breach of Regulation 17 (2)(c)(d) |