

Enlightenment Care Services Ltd Enlightenment Care Services

Inspection report

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Ratings

Overall rating for this service

Requires Improvement

Is the service safe?	Good	
Is the service effective?	Requires Improvement	
Is the service caring?	Good	
Is the service responsive?	Good	
Is the service well-led?	Requires Improvement	

Summary of findings

Overall summary

This inspection took place on the 24 and 25 January 2017 and was announced. Enlightenment Care Services is a personal care service that supports people with a range of personal care needs living in their own homes. At the time of our inspection ten people were receiving care and support.

There was a registered manager in post at the time of our inspection. A registered manager is a person who has registered with the Care Quality Commission to manage the service. Like registered providers, they are 'registered persons'. Registered persons have legal responsibility for meeting the requirements in the Health and Social Care Act 2008 and associated Regulations about how the service is run.

The provider had no systems in place for monitoring the quality of the service. The lack of oversight from the provider who is also the registered manager culminated in lack of supervision for staff and poorly maintained records relating to the operational management of the service.

People were supported to take their medicines as prescribed. People were supported to maintain good health and had access to healthcare services when needed.

People had care plans that were personalised to their individual needs and wishes. Care plans reflected the support people required and care staff delivered care and support according to people's preferences.

People received care from staff that were kind, caring and passionate about providing the care and support people wanted to enable them to stay in their own homes. Staff had the skills and knowledge to provide the care and support people needed. People told us that they felt safe in their own home and we observed people to be happy and relaxed around the staff that supported them.

Staff understood the need to protect people from harm and knew what action they should take if they had any concerns. Staff understood their role in caring for people with limited or no capacity under the Mental Capacity Act 2005. Documents relating to the MCA had not always been formalised.

Staffing levels ensured that people received the support they required safely and at the times they needed. The recruitment practice protected people from being cared for by staff that were unsuitable to work in their home.

Staff had good relationships with the people they supported. Complaints were appropriately investigated and action was taken to make improvements to the service when this was found to be necessary.

We found one breach of the Health and Social Care Act 2008 (Regulated Activities) Regulations 2014.

The five questions we ask about services and what we found

We always ask the following five questions of services.

Is the service safe?	Good ●
The service was safe.	
People felt safe and comfortable with the care they received in their own home.	
Risk assessments for people were in place and were continually reviewed and managed in a way which enabled people to safely pursue their independence and receive safe support.	
Safe recruitment practices were in place and staffing levels ensured that people's care and support needs were safely met.	
Is the service effective?	Requires Improvement 😑
The service was not always effective.	
Care staff did not receive regular supervision from their line manager.	
People were actively involved in decisions about their care and support needs. Staff demonstrated their understanding of the Mental Capacity Act, 2005 (MCA). However, documents relating to the MCA had not been formalised.	
People received personalised care and support. Staff received training to ensure they had the skills and knowledge to support people appropriately and in the way that they preferred.	
People were supported to access relevant health and social care professionals to ensure they received the care and support they needed.	
Is the service caring?	Good •
The service was caring.	
People were encouraged to make decisions about how their care was provided and their privacy and dignity was protected and promoted.	
There were positive interactions between people using the	

service and the staff supporting them. Staff had a good understanding of people's needs and preferences; people felt that they had been listened to and their views respected.	
Staff promoted people's independence to ensure people were as involved and in control of their lives as possible.	
Is the service responsive? This service was responsive.	Good •
People were listened to, their views were acknowledged and acted upon and care and support was delivered in the way that people chose and preferred.	
People were supported to engage in activities that reflected their interests and supported their physical and mental well-being.	
People using the service and their relatives knew how to raise a concern or make a complaint. There was a transparent complaints system in place and complaints were responded to appropriately.	
Is the service well-led?	Requires Improvement 🗕
This service was not always Well-Led.	
The provider has no oversight of the service and there were no systems in place for monitoring the quality of the service delivery.	
The registered manager was approachable and staff and families communicated on a regular basis.	



Enlightenment Care Services

Detailed findings

Background to this inspection

We carried out this inspection under Section 60 of the Health and Social Care Act 2008 as part of our regulatory functions. This inspection was planned to check whether the provider is meeting the legal requirements and regulations associated with the Health and Social Care Act 2008, to look at the overall quality of the service, and to provide a rating for the service under the Care Act 2014.

This inspection took place over two days on 24 and 25 January 2017 and was announced. We gave the provider 48 hours' notice of our inspection to be sure that the staff would be available to support the inspection. The inspection was completed by one inspector.

Before our inspection, we reviewed information we held about the provider including, for example, statutory notifications that they had sent us. A statutory notification is information about important events which the provider is required to send us by law.

During our inspection we spoke with four people who used the service, three relatives, one member of care staff, the deputy manager and the registered manager who was also the provider.

We looked at care plan documentation relating to five people, and five staff files. We also looked at other information related to the running of and the quality of the service. This included quality assurance audits, training information for care staff, meeting minutes and arrangements for managing complaints.

Our findings

People were supported by staff that knew how to recognise when people were at risk of harm and knew what action they should take to keep people safe. People and their relatives told us they were treated well by staff and felt safe when they were around. Staff demonstrated how they could identify signs of abuse and they understood their responsibility to report any concerns or allegations in a timely way. One member of staff told us, "I always report anything I am worried about to the office straight away."

People were assessed for their potential risks such as moving and handling, falls and medicines. People's needs were regularly reviewed so that risks were identified and acted upon as their needs changed. For example where people's mobility had deteriorated their risk assessment reflected their changing needs. People's care plans provided instruction to staff on how they were to mitigate people's risks to ensure people's continued safety.

There was enough staff to keep people safe and to meet their needs. People told us that they had the same staff most of the time; and when staff came to provide their care, they were on time and stayed for the allotted time. One person told us "the staff come more or less the same time every day, but they ring me if they know they are going to be late." Relatives told us that staff would call if they were delayed and would be late for a call. People were allocated staff who had received the appropriate training to meet their individual needs.

Staff told us they were given travel time between visits, so people were given care at the time they expected and received their full allocated length of time. Staff were allocated to look after the same people every day, and where people required two members of staff, these staff worked in teams to ensure people received their care at a regular time. The provider had implemented a system to electronically monitor people's calls to ensure they received their visits on time and for the whole time allocated.

People could be assured that prior to commencing employment with the agency, all staff applied and were interviewed through a recruitment process; records confirmed that this included checks for criminal convictions and relevant references.

People's medicines were safely managed. Staff had received training in the safe administration of medicines. Staff recorded when they gave prescribed medicines on medicine administration records. One member of staff told us "any changes in medicines are added to the medicine administration records (MAR) charts, including emergency medicines." They followed guidelines for medicines that were only given at times when they were needed for example Paracetamol for when people were in pain.

Is the service effective?

Our findings

People were not supported by care staff who received regular formal supervisions from their line manager. The majority of care staff had been employed for a period of three to six months and had not received a supervision. A few members of care staff had received supervision in the last week but notes had not yet been written for these sessions for care staff to reflect on or take appropriate action. However, care staff told us that they felt supported and the provider was always available and they felt able to call upon them if they had any concerns. One member of care staff said "I don't hesitate to call [The registered manager] if I have concerns about someone, we are in telephone contact most days." The Registered Manager had a plan of action in place to ensure all care staff received supervision in the following two weeks.

The Mental Capacity Act 2005 (MCA) provides a legal framework for making particular decisions on behalf of people who may lack the mental capacity to do so for themselves. The Act requires that as far as possible people make their own decisions and are helped to do so when needed. When they lack mental capacity to take particular decisions, any made on their behalf must be in their best interests and as least restrictive as possible. We checked whether the service was working within the principles of the MCA and we saw that although care staff were acting in people's best interest, the decision making process had not always been formalised. We spoke to the provider about our concerns relating to the compliance with the Mental Capacity Act at the end of the first day of our inspection; on day two of the inspection we saw that the provider was preparing the relevant documents to undertake MCA and best interest meetings.

People received care and support from staff that had the skills, knowledge and experience to carry out their roles and responsibilities effectively. People told us that they were confident in the staff and felt they were all well trained and understood their responsibilities. One person told us "They [care staff] talk to me and check what I want; they always ask me what I want for my dinner and they help me in the shower."

At the time of the inspection Enlightenment Care Services had only been delivering a personal care service for just over twelve months. The staff employed had all had experience of working in various care settings for several years. They spoke positively of the support they received when they commenced working with the agency. All care staff had undertaken a thorough induction programme which included having their competencies tested in relation to manual handling, health and safety, safeguarding and medicine administration. They had worked alongside the registered manager or more experienced staff before they had worked alone. Staff were encouraged to develop their skills and knowledge; one member of staff told us "I am in the process of completing my National Vocational Qualification (NVQ) level 3."

People were supported with their meals and drinks when necessary. The care plan detailed what level of support a person may need with regards to eating or drinking. One person told us "The girls (staff) prepare my meals for me; they check what I would like."

People's healthcare needs were carefully monitored. Records showed that people had access to a range of health professionals, including the District Nurse, GP, psychiatrists and occupational therapists. We saw in peoples care plans that detailed visits of health appointments had been recorded including any follow up

appointments that were required.

Our findings

Staff supported people in a kind and caring way and involved them as much as possible in day to day choices and arrangements. One person said "All the girls [care staff] are lovely; I really look forward to them visiting." One relative said "The care staff do an excellent job; they are spot on and because they do everything [my relative] needs it has taken a lot of pressure off of me."

During visits to people's homes we saw that staff interacted well with people and engaged them in conversation and decisions about their activities of daily living. People were listened to and their views were acted upon and conversations were not rushed. Staff spent time with people talking about their plans for the day and discussing topics in the local media.

Care plans detailed the care and support that people required. They included people's preferences and choices about how they wanted their care to be given and we saw this was respected. Care plans detailed the care and support they required. Staff understood the importance of respecting people's choices and gave examples of how they supported them. For example; one person preferred to get dressed in their lounge; we saw this was documented in the care plan and the person confirmed to us that this is what happens.

Staff understood the need to respect people's confidentiality and understood not to discuss issues in public or disclose information to people who did not need to know. People's privacy and dignity was respected by the care staff. One care staff said "I always make sure I cover the bottom half of someone if I am washing the top part; I think that's really important because that is what I would want."

People told us they were encouraged to be as independent as possible. One person said, "It is important I stay independent; I try and do as much for myself as I can and the girls [care staff] encourage me to keep this up." Care staff told us they encouraged people to do as much as possible for themselves to maintain their independence.

Some people who used the service had been supported in the past by independent advocates. No one was currently using an advocate but the staff team were knowledgeable about how to refer someone to advocacy services and what advocacy services could offer people.

The service had received many positive compliments about the service they provided. Comments included "The staff team always go the extra mile' and "I would recommend this care agency to anyone who needs care and support; they are completely reliable and trustworthy."

Is the service responsive?

Our findings

People were assessed to ensure that their individual needs could be met before the service was provided. The assessments formed the basis of individual plans of care developed specific to the person concerned and these contained information about their previous lifestyle so that their values and interests could be supported. Care plans contained detailed information for staff about how people liked to be supported and how to meet people's assessed needs. People's daily records and charts demonstrated that staff provided support according to the care plan and people's wishes.

Care plans were reviewed on a regular basis to help ensure they were kept up to date and reflected each individual's current needs. The registered manager told us when any changes had been identified this was recorded in the care plan. This was confirmed in the care plans we saw.

People also had reviews of the service they received by the local authority and this was documented in their personal files.

People could rely on staff to visit them regularly as required. One person said, "They [care staff] are nearly always on time and they always stay for the amount of time I need; they are flexible as well and change the times if I have appointments to attend."

People were encouraged and supported to follow their interests. One person we spoke with told us about visiting the gym with a member of care staff, this person said "It was suggested I go the gym by the physiotherapist and [a care worker] supported me on the induction day; they were really supportive and a great help while I was there."

When people started using the service they and their representatives, were provided with the information they needed about what do if they had a complaint. One person said "I know how to complain I would say something to the person in charge." There were appropriate policies and procedures in place for complaints to be dealt with. There were arrangements in place to record complaints that had been raised and what had been done about resolving the issues of concern. Those acting on behalf of people unable to complain or raise concerns on their own behalf were provided with written information about how and who to complain to. The provider had received no complaints in the last twelve months.

Is the service well-led?

Our findings

The provider had no oversight and no systems in place for monitoring the quality of the service delivery. Had effective audit systems been used, the registered manager would have identified that care staff were not receiving regular supervisions or 'on task supervisions 'as per the providers own policy and the required documents relating to the Mental Capacity Act had not been completed. We discussed our concerns with the registered manager and they informed us that these areas of concerns would be addressed as a matter of priority. The provider had increased the numbers of people they provided care and support to by 50% in the previous few months and the infrastructure to ensure that quality and standards of care were maintained were not in place.

This was a breach of Regulation 17 (2) (a) Good Governance of the Health and Social Care Act 2008 (Regulated Activities) Regulations 2014.

Staff meetings took place; however these were not regular and there was no formalised agenda and action points from the meetings. Minutes from these meetings were not disseminated to the care staff that supported people in the community.

People, staff and families told us the registered manager was passionate about ensuring people received the best care possible. This gave confidence to people and their families and it was clear through observations that the staff understood the expectations of the manager and delivered care and support in line with these expectations.

Communication between people, families and staff was encouraged in an open way. Relative's contacted the provider on a regular basis to update them on people's changing care needs. The registered manager told us they had an open management style and wanted to ensure that people felt confident to contact them at any time they needed. Staff said the registered manager was very approachable and considered best outcomes for people in everything they did.

The culture within the service focused upon supporting people's well-being and enabled people to live as independently as possible for as long as possible in their own home. All of the staff we spoke with were committed to providing a high standard of personalised care and support. Staff were focussed on the outcomes for the people that used the service and staff worked well as a team to ensure that each person's needs were met.

People using the service were asked to provide feedback about their experience of care and about how the service could be improved. However, as this was feedback was recently received the provider had not collated the responses from people and outcomes from the feedback were unknown.

Staff worked well together and as a team were focused on ensuring that each person's needs were met. Staff clearly enjoyed their work and supporting people, they told us that they received good support from their manager. One staff member said "The manager is really good at caring for people and making sure we care for people; although not so good on the paperwork side of things."

Action we have told the provider to take

The table below shows where regulations were not being met and we have asked the provider to send us a report that says what action they are going to take.We will check that this action is taken by the provider.

Regulated activity	Regulation
Personal care	Regulation 17 HSCA RA Regulations 2014 Good governance
	The provider had no oversight of the service and there were no systems in place for monitoring the quality of the service delivery.