

# Dr. Andrew Hargreaves Andrew Hargreaves Dental Practice

**Inspection report** 

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#### **Overall summary**

We carried out this announced focused inspection on 28 March 2022 under section 60 of the Health and Social Care Act 2008 as part of our regulatory functions. We planned the inspection to check whether the registered practice was meeting the legal requirements in the Health and Social Care Act 2008 and associated regulations. The inspection was led by a Care Quality Commission, (CQC), inspector who was supported by a specialist dental adviser.

To get to the heart of patients' experiences of care and treatment, we usually ask five key questions, however due to the ongoing COVID-19 pandemic and to reduce time spent on site, only the following three questions were asked:

- Is it safe?
- Is it effective?
- Is it well-led?

These questions form the framework for the areas we look at during the inspection.

Our findings were:

- The dental clinic appeared to be visibly clean and well-maintained.
- The practice had infection control procedures which reflected published guidance.
- Staff knew how to deal with medical emergencies. Appropriate emergency medicines and most life-saving equipment were available. Missing equipment including, a paediatric self-inflating bag, masks and an airway were ordered immediately after the inspection.
- The five yearly electrical fixed wire testing had not been undertaken, however the provider sent us evidence this had been completed following the inspection.
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## Summary of findings

- Safeguarding processes were in place and staff knew their responsibilities for safeguarding vulnerable adults and children.
- The practice had staff recruitment procedures which reflected current legislation. However, we found references missing for the newest member of staff.
- The clinical staff provided patients' care and treatment in line with current guidelines.
- Patients were treated with dignity and respect and staff took care to protect their privacy and personal information.
- Staff provided preventive care and supported patients to ensure better oral health.
- The appointment system took account of patients' needs.
- There was effective leadership, however not all required audits were completed to ensure a culture of continuous improvement.
- Staff felt involved and supported and worked as a team.
- Staff and patients were asked for feedback about the services provided.
- Complaints were dealt with positively and efficiently.
- The dental clinic had information governance arrangements. However, there were not always clear and effective processes for managing risks, issues and performance. For example, x-ray equipment had not been serviced.

#### Background

Andrew Hargreaves Dental Practice is in Stourbridge, West Midlands and provides NHS and private dental care and treatment for adults and children.

There is level access to the practice for people who use wheelchairs and those with pushchairs. Car parking spaces, including dedicated parking for people with disabilities, are available near the practice. The practice has made reasonable adjustments to support patients with additional needs.

The dental team includes one dentist, one dental nurse and two part time receptionists. The practice has one treatment room.

During the inspection we spoke with one dentist, one dental nurse and one receptionist.

The practice is open:

- Monday 9am to 1pm, 2pm to 4.30pm
- Tuesday 9am to 1pm, 2pm to 5pm
- Wednesday 9am to 1pm, 2pm to 6pm
- Thursday 9am to 1pm, 2pm to 6pm
- Friday 9am to 1pm

There were areas where the provider could make improvements. They should:

• Take action to ensure audits of radiography, infection prevention and control, antimicrobial prescribing and patient clinical notes are undertaken at regular intervals to improve the quality of the service. Practice should also ensure that, where appropriate, audits have documented learning points and the resulting improvements can be demonstrated.

### Summary of findings

- Take action to implement any recommendations in the practice's Legionella risk assessment, taking into account the guidelines issued by the Department of Health in the Health Technical Memorandum 01-05: Decontamination in primary care dental practices, and having regard to The Health and Social Care Act 2008: 'Code of Practice about the prevention and control of infections and related guidance.' In particular, ensure, hot water sentinel checks are over the required 55 degrees and the hot and cold water temperatures are checked every month.
- Improve the practice's protocols and procedures for the use of X-ray equipment in compliance with The Ionising Radiations Regulations 2017 and Ionising Radiation (Medical Exposure) Regulations 2017 and taking into account the guidance for Dental Practitioners on the Safe Use of X-ray Equipment.
- Develop systems to ensure an effective process is established for the on-going assessment, supervision and appraisal of all staff. Including the training, learning and development needs.

## Summary of findings

#### The five questions we ask about services and what we found

We asked the following question(s).

Are services safe?	No action	$\checkmark$
Are services effective?	No action	$\checkmark$
Are services well-led?	No action	$\checkmark$

### Are services safe?

### Our findings

We found this practice was providing safe care in accordance with the relevant regulations.

#### Safety systems and processes, including staff recruitment, equipment and premises and radiography (X-rays)

The practice had safeguarding processes and staff knew their responsibilities for safeguarding vulnerable adults and children.

The practice had infection control procedures which reflected published guidance. The practice had introduced additional procedures in relation to COVID-19 in accordance with published guidance.

The practice had procedures to reduce the risk of Legionella or other bacteria developing in water systems, in line with a risk assessment. However, hot water sentinel checks were not over the required 55 degrees and the hot and cold water temperatures were not checked every month.

The practice had policies and procedures in place to ensure clinical waste was segregated and stored appropriately in line with guidance.

We saw the practice was visibly clean and there was an effective cleaning schedule to ensure the practice was kept clean.

The practice had a recruitment policy and procedure to help them employ suitable staff and had checks in place for agency and locum staff. These reflected the relevant legislation. However, references were missing for a staff member to find out if they were suitable for the job. We raised this with the provider, and they said they knew the practice well where they had been working previously. The provider assured us references would be sought for new employees in the future.

Clinical staff were qualified, registered with the General Dental Council and had professional indemnity cover.

The practice ensured equipment was safe to use and maintained and serviced according to manufacturers' instructions. The practice ensured the facilities were maintained in accordance with regulations.

The practice had arrangements to ensure the safety of the X-ray equipment and we saw the required radiation protection information was available. However, the X-ray equipment had not been serviced and maintained according to manufacturer's requirements. Following the inspection, the provider sent evidence they had booked an engineer to service this equipment.

#### **Risks to patients**

The practice had implemented systems to assess, monitor and manage risks to patient and staff safety. This included sharps safety, sepsis awareness and lone working.

Emergency equipment and medicines were available and checked in accordance with national guidance. However, paediatric self-inflation bags and masks were not available and the size zero airway was out of date. We raised this with the provider, and they sent evidence they had ordered these following the inspection.

Staff knew how to respond to a medical emergency and had completed training in emergency resuscitation and basic life support every year.

The practice had not carried out risk assessments in relation to the safe storage and handling of substances hazardous to health. We raised this with the provider, and they sent us evidence they had completed these following the inspection.

We noted the five yearly electrical fixed wire testing had not been undertaken. However, the provider sent us evidence that this had been carried out following the inspection.

### Are services safe?

#### Information to deliver safe care and treatment

Dental care records we saw were complete, legible, were kept securely and complied with General Data Protection Regulation requirements.

The practice had systems for referring patients with suspected oral cancer under the national two-week wait arrangements.

#### Safe and appropriate use of medicines

The practice had systems for appropriate and safe handling of medicines. However, antimicrobial prescribing audits were not carried out. We raised this with the provider, and they sent us evidence they had started completing these following the inspection.

#### Track record on safety, and lessons learned and improvements

The practice had implemented systems for reviewing and investigating when things went wrong. The practice had a system for receiving and acting on safety alerts.

### Are services effective?

(for example, treatment is effective)

### Our findings

We found this practice was providing effective care in accordance with the relevant regulations.

#### Effective needs assessment, care and treatment

The practice had systems to keep dental professionals up to date with current evidence-based practice.

#### Helping patients to live healthier lives

The practice provided preventive care and supported patients to ensure better oral health.

#### **Consent to care and treatment**

Staff obtained patients' consent to care and treatment in line with legislation and guidance.

Staff understood their responsibilities under the Mental Capacity Act 2005 (MCA).

Staff described how they involved patients' relatives or carers when appropriate and made sure they had enough time to explain treatment options clearly.

#### Monitoring care and treatment

The practice kept detailed dental care records in line with recognised guidance.

Staff conveyed an understanding of supporting more vulnerable members of society such as patients with dementia, and adults and children with a learning difficulty.

The practice had not carried out six-monthly radiography audits following current guidance and legislation. The last one had been completed two years ago. The provider assured us they would implement these immediately following our inspection.

#### **Effective staffing**

Staff had the skills, knowledge and experience to carry out their roles.

Newly appointed staff had a structured induction and clinical staff completed continuing professional development required for their registration with the General Dental Council.

#### **Co-ordinating care and treatment**

Staff worked together and with other health and social care professionals to deliver effective care and treatment.

The dentists confirmed they referred patients to a range of specialists in primary and secondary care for treatment the practice did not provide.

## Are services well-led?

### Our findings

We found this practice was providing well-led care in accordance with the relevant Regulations.

#### Leadership capacity and capability

The practice demonstrated a transparent and open culture in relation to people's safety.

There was strong leadership and emphasis on continually striving to improve, however the inspection highlighted some issues or omissions. For example, there was no gas safety or five-yearly electrical fixed wire test certificate in place. Following the inspection, the provider sent us evidence they had addressed most of the risks we identified.

The information and evidence presented during the inspection process was clear and well documented.

We saw the practice had effective processes to support and develop staff with additional roles and responsibilities.

#### Culture

The practice could show how they ensured high-quality sustainable services and demonstrated improvements over time.

Staff stated they felt respected, supported and valued. They were proud to work in the practice.

The practice did not have arrangements for staff to discuss their training needs during annual appraisals. Staff told us there were other opportunities for them to discuss learning needs, general wellbeing and aims for future professional development with the provider. The provider assured us they would introduce formal, recorded appraisals in the future.

#### Governance and management

Staff had clear responsibilities roles and systems of accountability to support good governance and management.

The practice had a system of clinical governance in place which included policies, protocols and procedures that were accessible to all members of staff and were reviewed on a regular basis.

We saw there not always were clear and effective processes for managing risks, issues and performance. However, the provider sent us evidence following the inspection most of these risks had been addressed.

#### Appropriate and accurate information

Staff acted on appropriate and accurate information.

The practice had information governance arrangements and staff were aware of the importance of these in protecting patients' personal information.

#### Engagement with patients, the public, staff and external partners

Staff gathered feedback from patients, the public and external partners and a demonstrated commitment to acting on feedback.

The practice gathered feedback from staff through meetings, surveys, and informal discussions. Staff were encouraged to offer suggestions for improvements to the service and said these were listened to and acted on.

#### Continuous improvement and innovation

The practice did not have all the required quality assurance processes to encourage learning and continuous improvement such as audits of dental care records and radiographs. The provider assured us these would be implemented in the future.