

## Oakleaf Care (Hartwell) Limited

# Weston Favell Houses

## **Inspection report**

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### Ratings

Overall rating for this service	Good	
Is the service safe?	Good	
Is the service effective?	Good	
Is the service caring?	Good	
Is the service responsive?	Good	
Is the service well-led?	Good	

### **Overall summary**

This unannounced inspection took place on 23 July 2015. The service provides support for up to three people with acquired brain injuries. At the time of the inspection there were three people using the service.

There is a registered manager in post. A registered manager is a person who has registered with the Care Quality Commission to manage the service. Like

registered providers, they are 'registered persons'. Registered persons have legal responsibility for meeting the requirements in the Health and Social Care Act 2008 and associated Regulations about how the service is run.

People said that they felt safe in the house. Staff understood the need to protect people from harm and abuse and knew what action they should take if they had any concerns.

## Summary of findings

Staffing levels ensured that people received the support they required at the times they needed it. The recruitment practices were thorough and protected people from being cared for by staff that were unsuitable to work at the service.

Care records contained individual risk assessments to protect people from identified risks and help keep them safe. They provided information to staff about action to be taken to minimise any risks whilst allowing people to be as independent as possible.

Care plans were in place detailing how people wished to be supported and people were involved in making decisions about their support. People participated in a range of activities both in the house and in the community and received the support they needed to help them do this. People were able to choose where they spent their time and what they did.

People were supported to take their medicines as prescribed. Records showed that medicines were obtained, stored, administered and disposed of safely. People were supported to maintain good health and had access to healthcare services when needed.

People were actively involved in decision about their care and support needs There were formal systems in place to assess people's capacity for decision making under the Mental Capacity Act 2005 and Deprivation of Liberty Safeguards (DoLS).

Staff had good relationships with the people who lived at the house. Staff were aware of the importance of managing complaints promptly and in line with the provider's policy. Staff and people living in the house were confident that issues would be addressed and that any concerns they had would be listened to.

The registered manager was visible and accessible and staff and people had confidence in the way the service was run.

# Summary of findings

## The five questions we ask about services and what we found

We always ask the following five questions of services.

### Is the service safe?

The service was safe.

People felt safe and comfortable in the house and staff were clear on their roles and responsibilities to safeguard them.

Risk assessments were in place and were continually reviewed and managed in a way which enabled people to be as independent as possible and receive safe support.

Appropriate recruitment practices were in place and staffing levels ensured that people's support needs were safely met.

There were systems in place to manage medicines in a safe way and people were supported to take their prescribed medicines.

#### Is the service effective?

The service was effective.

People were actively involved in decisions about their care and support needs and how they spent their day. Staff demonstrated their understanding of the Mental Capacity Act, 2005 (MCA) and Deprivation of Liberty Safeguards (DoLS).

People received personalised support. Staff received training to

ensure they had the skills and knowledge to support people appropriately and in the way that they preferred.

Peoples physical health needs were kept under regular review.

People were supported by a range of relevant health care professionals to ensure they received the support that they needed.

### Is the service caring?

The service was caring.

People were encouraged to make decisions about how their support was provided and their privacy and dignity were protected and promoted.

There were positive interactions between people living at the house and staff. People were happy with the support they received from the staff.

Staff had a good understanding of people's needs and preferences and people felt that they had been listened too and their views acted upon.

Staff promoted peoples independence in a supportive and collaborative way.

### Is the service responsive?

This service was responsive.

Pre admission assessments were carried out to ensure the service was able to meet people's needs









# Summary of findings

People were listened to, their views were acknowledged and acted upon and care and support was delivered in the way that people chose and preferred.

People were supported to engage in activities that reflected their interests and supported their well-being.

People using the service and their relatives knew how to raise a concern or make a complaint.

There was a transparent complaints system in place and complaints were responded to appropriately.

#### Is the service well-led?

This service was well-led.

There were effective systems in place to monitor the quality and safety of the service and actions completed in a timely manner.

A registered manager was in post and they were active and visible in the house. They worked alongside staff and offered regular support and guidance. They monitored the quality and culture of the service and responded swiftly to any concerns or areas for improvement.

People living in the house, their relatives and staff were confident in the management of the service. They were supported and encouraged to provide feedback about the service and it was used to drive continuous improvement.

Good





# Weston Favell Houses

**Detailed findings** 

## Background to this inspection

We carried out this inspection under Section 60 of the Health and Social Care Act 2008 as part of our regulatory functions. This inspection was planned to check whether the provider is meeting the legal requirements and regulations associated with the Health and Social Care Act 2008, to look at the overall quality of the service, and to provide a rating for the service under the Care Act 2014.

This inspection took place on 23 July 2015 and was unannounced and was undertaken by two inspectors.

Before the inspection we contacted health and social care commissioners who place and monitor the care of people living in the service. We also reviewed the information we

held about the service, including statutory notifications that the provider had sent us. A statutory notification is information about important events which the provider is required to send us by law.

During our inspection we spoke with six members of care staff including a senior manager and the registered manager. We also looked at records and charts relating to people, and three staff recruitment records.

We also looked at other information related to the running of and the quality of the service. This included quality assurance audits, maintenance schedules, training information for care staff, staff duty rotas, meeting minutes and arrangements for managing complaints.



## Is the service safe?

## **Our findings**

People were safeguarded from physical harm or psychological distress arising from poor practice or ill treatment. This was because the provider had taken reasonable steps to identify the possibility of abuse and prevent abuse from happening. The provider's safeguarding policy set out the responsibility of staff to report abuse and explained the procedures they needed to follow. Staff understood their responsibilities and what they needed to do to raise their concerns with the right person if they suspected or witnessed ill treatment or poor practice. The provider had submitted safeguarding referrals where necessary. People said they felt safe living at the house one person said "Yes I feel safe, I love living here." Another person said "I've not seen any abuse here."

There were appropriate recruitment practices in place. This meant that people were safeguarded against the risk of being cared for by unsuitable staff because staff were checked for criminal convictions and satisfactory employment references had been obtained before staff commenced work.

There was enough staff to keep people safe and to meet their needs. People said that there were enough staff that understood their needs and provided the support they needed. During our inspection we saw staff had been allocated to ensure that people were able to attend their planned activities such as gardening in other parts of Northampton.

Staff supported some people on a one to one basis throughout the day. This enabled people to independently carry out social and leisure pursuits in a safe way as they were accompanied by knowledgeable staff that could ensure their safety. For example with road safety. Arrangements had also been made to support people so that they were able to visit their relatives on a regular basis. There was a system in place to manage risks to people using the service. People's needs were regularly reviewed so that risks were identified and acted upon. People's risk management plans had been updated when changes had occurred. Staff were aware of the risk assessments and the part they played in keeping people safe whilst encouraging people's independence.

Staff were mindful of the need to ensure that the premises were kept appropriately maintained to keep people safe. There was a system in place for ensuring that the front door was secure to minimise the likelihood of uninvited visitors entering the premises without staff knowledge or people's agreement. Closed-circuit television (CCTV) was in use in parts of the service and in the grounds and notices informing people about this were prominently displayed. This had been installed in line with CQC guidelines. There was a system in place to ensure the safety of the premises as regular fire safety checks were in place.

There were appropriate arrangements in place for the management of medicines. Staff had received training in the safe administration, storage and disposal of medicines. Staff explained to people what the medicines were for and people told us that they received their medicine when they needed it. There were arrangements in place so that homily remedies such as paracetamol could be given when people requested it.

People had been assessed to see if they could safely manage their own medicines. One person was pleased to be able to look after their own medicine when they went out for the day. They showed us their 'dosette box' which contained their medicine which should be taken at lunchtime. They said "I never forget to take it; I take it at the same time every day."



## Is the service effective?

## **Our findings**

People received support from staff that had received the training they needed to do their job. One member of staff said "I have done a lot of training, it has been really helpful and I understand more about how to encourage people to be independent." Staff had also received 'enhanced behaviour training' to equip them with the understanding and skills to manage behaviours that may occur when people became unsettled. Staff were able to demonstrate a good understanding of each person in the service and talked confidently as to what approach they needed to take with each individual.

People benefited from receiving support from staff that were skilled and experienced. All the staff had undergone training that would enable them to support people effectively such as equality and diversity and moving and handling. There was a plan in place for on-going training so that staff's knowledge could be regularly refreshed.

Staff were confident in the manager and were happy with the level of support and supervision they received, They told us that the manager was always available to discuss any issues with them and that they felt able to highlight their own further training needs. We saw that the manager was in the process of confirming future supervision dates with staff and that they worked alongside staff on a regular basis. This helped provide an opportunity for informal supervision and to maintain an open and accessible relationship. Staff said that the manager was always available if they had wanted to discuss an issue or training opportunity.

People were involved in decisions about the way their support was delivered. Their care was regularly reviewed and people were fully involved in this process. They told us that they felt listened to and enabled to contribute to any changes that were needed to the way in which they were cared for.

Staff understood their roles and responsibilities in relation to assessing people's capacity to make decisions about their care. They were supported by appropriate polices and guidance and were aware of the need to involve relevant professionals and others in best interest and mental capacity assessments. At the time of our inspection all the people living in the home had the capacity to consent and make decision about their care.

People were supported to maintain their health. Where indicated dietitians were involved in promoting healthy eating options and offered support with meal planning and lifestyle choices. People's weights were regularly monitored to ensure that people remained within a healthy range. Staff said "if there were any concerns we would contact the dietitian for advice and they would then review the persons care plan."

People had a balanced diet. Each of the people living at the house had different levels of independence when planning, shopping and cooking their meals. Staff were available to support people if they needed any help.

People's assessed needs were safely met by experienced staff. When concerns had been identified about people's safety such as mobility they had been assessed by a relevant professional who had made recommendations to keep people safe when they were walking. One person showed us their specially built up shoe and said "I can walk much better now." Further appointments had been made for one person to continue to have regular treatment for an on-going issue.

People received timely referrals to health care professionals if there were any concerns or advice required. Referrals to specialists had also been made to ensure that people received specialist treatment and advice when they needed



## Is the service caring?

## **Our findings**

People's dignity and right to privacy was promoted and respected by staff that treated people respectfully and with good humour. People had their own rooms and staff were respectful of their wishes when asking if they could enter their rooms. Staff were mindful that some people needed to have time alone either in the house; the garden or in their bedrooms and they respected this. One member of staff said "When [name] receives a call on their mobile phone I leave the room so they can talk in private."

People received their support from staff that were caring, friendly and respectful. Staff and people had worked together to really personalise their environment to make them feel at home and comfortable. People's rooms and the house they were living in were decorated with items that were important to them and reflected their chosen interests.

People's individuality was respected by staff and we saw staff having discussions with people about their interests and what was important to them. Staff and people were sharing jokes and we saw people were treated with kindness and compassion. It was clear from the interactions we witnessed that the staff knew people very well and were able to respond to people when they were unhappy or anxious. One person said "I go out for coffee every week with [staff's names] we talk about things that interests me like motorbikes, he's a nice bloke." One member of staff said "They really look forward to their Wednesday coffee trip."

People were encouraged to express their views and to make choices. There was information in people's care plans about what they liked to do for themselves. Two people said that they had recently been on a day trip to France with staff and they had really enjoyed this. They said "We had a great time, we both wanted to go to Dunkirk." There was an advocacy service available should people require independent advice with day to day decisions.



## Is the service responsive?

## **Our findings**

Staff actively worked with people to ensure that they had an understanding of all of their needs so that staff could be assured that they could meet people's requirements. Before people came to live at the house, staff completed an in-depth assessment of all their needs so that a plan of support could be put in place. The assessment had also included any individual hobbies and past interests or preferences in how their support was to be given. We spoke with one person that lived at the house and they said "I have always loved gardening, I do the gardening here and in some of the other houses, I love it." People said that they had been able to talk to staff about what was important to them. For example one person had volunteered in a dogs re homing centre and now they wanted to try to work towards helping out in a coffee shop. Staff were supporting that person in order to progress towards this goal.

People were involved in regular reviews of their care and support needs and care and activity plans were modified to reflect changes and progress made. People told us that staff asked them what their goals were for the future and had incorporated this into the activities and care plans. One person also said "I have been here for a few years and the staff are all great, they do listen to you."

People were happy with the care and support they received however they knew how raise a complaint if they needed to do so. They said that all the staff were approachable and that they felt able to raise any concerns they had. Information on how to raise concerns was displayed on a notice board and the manager said that records were maintained of any complaints that had been raised and this detailed the action taken to resolve concerns. Two people said they did not have any concerns or complaints. They said "We love it here."



## Is the service well-led?

## **Our findings**

Ensuring people received person centred and individually focused care was at the heart of how the home was run. Staff were clear on their roles and responsibilities and there was a shared commitment to ensuring that care was provided to the best level possible. They were provided with up to date guidance, policies and felt supported in their role. They were confident in the managerial oversight and leadership of the manager and found them to be approachable and friendly. They said the manager and other senior members of the management team were always available if they needed advice or guidance and often visited the house. Regular staff meetings took place to inform staff of any changes and for staff to contribute their views on how the service was being run.

The manager demonstrated an awareness of their responsibilities for the way in which the home was run on a day-to-day basis and for the quality of care provided to

people in the home. People living in the home found the manager and the staff group to be caring and respectful and were confident to raise any concerns or suggestions for improvement with them.

Policies and procedures to guide staff were in place and had been updated when required. We spoke with staff that were able to demonstrate a good understanding of policies which underpinned their job role such as safeguarding people, health and safety and confidentiality.

There were arrangements in place to consistently monitor the quality of the service that people received for example regular audits had been carried out by the manager and by the provider. The results of a recent satisfaction survey indicated that overall people, their friends and family members thought the service was very good. Where one comment had suggested that families were not 100 % satisfied with the support their family member was receiving the provider had taken note of this and was working with family members to rectify this.