

## Expeditions Living Ltd Expeditions Living

#### **Inspection report**

22 Maxet House, Lansdown Industrial Estate Gloucester Road Cheltenham Gloucestershire GL51 8PL Date of inspection visit: 24 September 2020

Good

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Ratings

### Overall rating for this service

## Summary of findings

#### Overall summary

#### About the service

Expeditions Living is a domiciliary care and supported living service providing personal care for younger adults with physical disability, learning disability and/or mental health needs. The service supported five people at the time of the inspection.

Not everyone who used the service received personal care. CQC only inspects where people receive personal care. This is help with tasks related to personal hygiene and eating. Where they do we also consider any wider social care provided.

People's experience of using this service and what we found

People and their relatives were positive about the support they received from staff. They told us they felt safe when staff visited and were confident that any concerns would be dealt with promptly. Appropriate numbers of staff were employed to deliver the care and support people required. Where people were supported with medicines, they received support from staff who had received training around this and medicines were managed safely.

Infection prevention measures had been established within the service. Staff had a good understanding of these procedures and people confirmed staff were wearing protective equipment when visiting people in their homes.

People were supported to have maximum choice and control of their lives and staff supported them in the least restrictive way possible and in their best interests; the policies and systems in the service supported this practice.

The registered manager acted on concerns to ensure people received care which was safe and responsive to their needs. Staff were trained in safeguarding people and protecting them from harm. Any concerns or accidents were reported and acted on.

The registered manager had developed quality assurance systems to monitor the overall quality of the service provided to people. These systems had led to improvements in the quality of the service being provided to people.

For more details, please see the full report which is on the CQC website at www.cqc.org.uk

Rating at last inspection (and update)

The last rating for this service was requires improvement (published 10 June 2019) and there were multiple breaches of regulation.

Why we inspected

We carried out an announced comprehensive inspection of this service on 27 March 2019. Breaches of legal requirements were found. The provider completed an action plan after the last inspection to show what they would do and by when to improve Safe Care and Treatment and, Good Governance.

We undertook this focused inspection to check they had followed their action plan and to confirm they now met legal requirements. This report only covers our findings in relation to the Key Questions Safe and Well-led which contain those requirements.

The ratings from the previous comprehensive inspection for those key questions not looked at on this occasion were used in calculating the overall rating at this inspection. The overall rating for the service has changed from Requires Improvement to Good. This is based on the findings at this inspection.

You can read the report from our last comprehensive inspection, by selecting the 'all reports' link for Expeditions Living on our website at www.cqc.org.uk.

#### Follow up

We will continue to monitor information we receive about the service until we return to visit as per our reinspection programme. If we receive any concerning information we may inspect sooner.

#### The five questions we ask about services and what we found

We always ask the following five questions of services.

| Is the service safe?     | Good 🔵 |
|--------------------------|--------|
| The service was safe     |        |
| Is the service well-led? | Good ● |
| The service was well-led |        |



# Expeditions Living

## Background to this inspection

#### The inspection

We carried out this inspection under Section 60 of the Health and Social Care Act 2008 (the Act) as part of our regulatory functions. We checked whether the provider was meeting the legal requirements and regulations associated with the Act. We looked at the overall quality of the service and provided a rating for the service under the Care Act 2014.

Inspection team The inspection was carried out by two inspectors.

Service and service type

This service provides a domiciliary care and supported living service. It provides personal care to people living in their own houses and flats.

There was a registered manager working at the service. A registered manager along with the provider is legally responsible for how the service is run and for the quality and safety of the care provided.

#### Notice of inspection

We gave the service 48 hours' notice of the inspection. This was because it is a domiciliary care service and we needed to be sure that the provider or registered manager would be in the office to support the inspection.

Inspection activity started on 24 September 2020 and ended on 28 September 2020. We visited the office location on 24 September 2020.

#### What we did before the inspection

We reviewed information we had received about the service since the last inspection. This included notifications which the provider is required to submit. We sought feedback professionals who work with the service. We used the information the provider sent us in the provider information return. This is information providers are required to send us with key information about their service, what they do well, and improvements they plan to make. This information helps support our inspections. We used all of this

information to plan our inspection.

During the inspection

We spoke with three people who used the service and two relatives about their experience of the care provided. We spoke with three members of staff including the registered manager and care staff.

We reviewed a range of records. This included four people's care records and medication records. We looked at two staff files in relation to recruitment and staff supervision. A variety of records relating to the management of the service, including policies and procedures were reviewed.

After the inspection

We continued to seek clarification from the provider to validate evidence found .

## Is the service safe?

## Our findings

Safe – this means we looked for evidence that people were protected from abuse and avoidable harm.

At the last inspection this key question was rated as requires improvement. At this inspection this key question has now improved to good. This meant people were safe and protected from avoidable harm.

Assessing risk, safety monitoring and management

At our last inspection the provider had failed to ensure people who used services and others were protected against the risks associated with unsafe care. This was a breach of regulation 12 (Safe Care and Treatment) of the Health and Social Care Act 2008 (Regulated Activities) Regulations 2014.

Enough improvement had been made at this inspection and the provider was no longer in breach of regulation 12.

• Risk assessments were in place for people. When risks were identified, care plans provided guidance for staff on how to reduce the risk of harm to people. There were guidelines for staff on how to support people who required assistance with moving and handling.

- We saw risk assessments had been developed in partnership with healthcare professionals.
- Where people had specialist equipment such as hoists, there were guidelines for staff on the safe use of the equipment.
- Staff we spoke with were knowledgeable about the guidelines provided and could explain how they would support people in a safe manner.
- Environmental risk assessments of people's homes had been completed to ensure the safety of people receiving care and the staff who supported them.

Using medicines safely

- Staff were trained to handle medicines in a safe way. They completed a competency assessment every year to evidence they had maintained their knowledge and skills.
- Medicines were administered and disposed of safely. Medication administration records (MAR) were accurately completed and showed people received their medicines as prescribed.
- Guidance was in place to support staff when giving medicines prescribed on an 'as and when needed ' basis (PRN ).
- The people and relatives we spoke with confirmed they received appropriate support from staff with their medicines and they received their medicines as prescribed.

Systems and processes to safeguard people from the risk of abuse

- The people we spoke with told us they felt safe with the staff who supported them.
- Relatives we spoke with also confirmed their family member was safe.
- Staff received training on safeguarding and were knowledgeable about the procedures to follow if concerns arose.

• Staff knew what action to take if they suspected abuse or poor practice. Staff told us they felt confident to raise concerns about poor care. Staff were confident to 'whistle blow' and knew which outside agencies to contact if required.

Staffing and recruitment

• There were enough staff to meet people's needs. The service used a call monitoring system to ensure people received their care calls as agreed.

• People told us they received their care calls as agreed and they did not have concerns around staffing levels.

• People were protected against the employment of unsuitable staff because robust recruitment procedures were followed. Checks had been made on relevant previous employment as well as identity and health checks. Disclosure and barring service (DBS) checks had also been carried out. DBS checks are a way that a provider can make safer recruitment decisions and prevent unsuitable people from working with vulnerable groups.

Preventing and controlling infection

• People and their relatives told us that staff maintained a high standard of hygiene while supporting people. Staff confirmed they had access to personal protective clothing such as disposable gloves and aprons.

• Staff were knowledgeable in infection control practices and had received infection control awareness training as part of their induction. Staff had received further infection control training in light of the Coronavirus pandemic to minimise risk to themselves and the people they were supporting.

• The infection control practices of staff were assessed as part of the registered manager's observations of staff.

Learning lessons when things go wrong

• Systems were in place for staff to report and record any accidents, incidents and near misses. We were told that all records of incidents were reviewed by the registered manager and prompt actions would be taken such as, additional staff training, and a review of people's care needs to reduce the risk of repeat incidents.

• Any changes to people's care and support would be immediately implemented and shared with staff through a secure communication system.

## Is the service well-led?

## Our findings

Well-Led – this means we looked for evidence that service leadership, management and governance assured high-quality, person-centred care; supported learning and innovation; and promoted an open, fair culture.

At the last inspection this key question was rated as requires improvement. At this inspection this key question has now improved to good. This meant the service was consistently managed and well-led. Leaders and the culture they created promoted high-quality, person-centred care.

There was a registered manager working at the service at the time of the inspection. This means that they and the provider are legally responsible for how the service is run and for the quality and safety of the care provided.

Managers and staff being clear about their roles, and understanding quality performance, risks and regulatory requirements; Engaging and involving people using the service, the public and staff, fully considering their equality characteristics

At our last inspection the provider had failed to ensure systems and processes were established and operated effectively to ensure areas for improvements would always be identified and addressed properly. This was a breach of regulation 17 (Good Governance) of the Health and Social Care Act 2008 (Regulated Activities) Regulations 2014.

Enough improvement had been made at this inspection and the provider was no longer in breach of regulation 17.

- The registered manager had reviewed all of the provider's quality assurance systems to ensure they were effective and met legal requirements.
- Medicine's audits had been completed to ensure issues with people's medicines were identified promptly and appropriate actions taken.
- The registered manager had introduced audits of people's care records to ensure the care plans and risk assessments were up to date and accurately reflected people's needs. We saw that where people's needs had changed, this information was promptly updated in their care plan.
- The registered manager had monthly quality assurance visits with all of the people using the service. Areas covered included infection control, staff punctuality, quality of care provided and people's satisfaction with care.
- We saw that where actions had been identified, prompt action had been taken. For example, one audit had identified faults with a person's emergency alarm system. The registered manager contacted the service provider, and this was rectified promptly.
- Where people had equipment such as a hoist, we saw evidence of regular servicing and maintenance of the equipment
- The provider had established processes to analyse accidents, incidents and near misses. The registered manager told us this enabled them to identify any trends or themes and take appropriate action to minimise risk to people.

Promoting a positive culture that is person-centred, open, inclusive and empowering, which achieves good outcomes for people

- The people and relatives we spoke with were positive about the registered manager. They told us they were easy to contact and worked quickly to resolve any issues.
- The staff we spoke with told us morale was good and they received good levels of support from the registered manager.
- The registered manager told us the service had improved since our last inspection and the service was focussed on continually making improvements to ensure people received person centred care as planned.
- The registered manager and provider were clear on their responsibility to ensure the service provided to people met their needs but also met regulatory requirements. The registered manager understood their responsibilities to notify CQC and other authorities of certain events.
- The rating of the previous inspection was displayed as legally required.

How the provider understands and acts on the duty of candour, which is their legal responsibility to be open and honest with people when something goes wrong

- There was a clear, open and transparent culture within the service.
- The registered manager and staff understood their responsibility to be open and honest with people and their families when things went wrong. A clear system was in place to for staff to report any concerns, accidents and near misses promptly.
- The registered manager was aware of their legal obligation to report any concerns to CQC and to do so with transparency and to take action to make improvements.

Continuous learning and improving care

• The provider told us they held meetings with staff to discuss work practices, training, development needs and staff well-being. All the staff we spoke with told us they were happy in their job roles and had received the required training to do their job effectively.

Working in partnership with others

• The service had working arrangements with the local authority. The service had also built relationships with other health professionals including local GP practices and pharmacies. This helped people access and sustain the support they required.