

### Mr. Stuart Eaborn

# Marine Avenue Dental Practice

**Inspection report** 

44 Marine Avenue Whitley Bay NE26 1NF Tel: 01912520239

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### Overall summary

We carried out this announced comprehensive inspection on 9 February 2023 under section 60 of the Health and Social Care Act 2008 as part of our regulatory functions.

We planned the inspection to check whether the registered practice was meeting the legal requirements in the Health and Social Care Act 2008 and associated regulations.

The inspection was led by a Care Quality Commission (CQC) inspector who was supported by a specialist dental advisor.

To get to the heart of patients' experiences of care and treatment, we always ask the following 5 questions:

- Is it safe?
- Is it effective?
- Is it caring?
- Is it responsive to people's needs?
- Is it well-led?

These questions form the framework for the areas we look at during the inspection.

### Our findings were:

- The dental clinic appeared clean and well-maintained.
- The practice had infection control procedures which reflected published guidance.
- Staff knew how to deal with medical emergencies. Appropriate medicines and life-saving equipment were available.
- Safeguarding processes were in place and staff knew their responsibilities for safeguarding vulnerable adults and children.
- The provider had staff a recruitment policy which reflected current legislation. However, improvements were needed to ensure important checks were carried out at the time of recruitment.

# Summary of findings

- Improvements were needed to ensure all important information is recorded consistently within dental care records.
- The provider had some systems to help them manage risk to patients and staff. We found shortfalls in appropriately assessing and mitigating risks in relation to radiography and Legionella.
- Clinical staff provided patients' care and treatment in line with current guidelines.
- Patients were treated with dignity and respect. Staff took care to protect patients' privacy and personal information.
- Staff provided preventive care and supported patients to ensure better oral health.
- The appointment system worked efficiently to respond to patients' needs.
- The frequency of appointments was agreed between the dentist and the patient, giving due regard to National Institute of Health and Care Excellence (NICE) guidelines.
- Staff felt involved, supported and worked as a team.
- Staff and patients were asked for feedback about the services provided.
- Complaints were dealt with positively and efficiently.
- The practice had information governance arrangements.

### **Background**

Marine Avenue Dental Practice is in Whitley Bay in Tyne and Wear and provides NHS and private dental care and treatment for adults and children.

There is step free access to the practice for people who use wheelchairs and those with pushchairs. The practice is located close to local transport routes and car parking spaces are available near the practice. The practice has made reasonable adjustments to support patients with access requirements.

The dental team includes 3 dentists, 4 dental nurses including 2 trainees, 2 dental hygienists, 2 practice managers and 1 receptionist. The practice has 3 treatment rooms.

During the inspection we spoke with 2 dentists, 1 dental nurse and 1 trainee dental nurse and the receptionist. We looked at practice policies, procedures and other records to assess how the service is managed.

The practice is open:

Monday to Thursday from 9am to 5.30pm

Friday from 9am to 5pm

We identified regulations the provider was not complying with. They must:

• Establish effective systems and processes to ensure good governance in accordance with the fundamental standards of care.

#### Full details of the regulation the provider was not meeting are at the end of this report.

There were areas where the provider could make improvements. They should:

• Review the practice's protocols and procedures to ensure all staff are up to date with their mandatory training and their continuing professional development.

# Summary of findings

### The five questions we ask about services and what we found

We always ask the following five questions of services.

Are services safe?	No action	$\checkmark$
Are services effective?	No action	✓
Are services caring?	No action	<b>✓</b>
Are services responsive to people's needs?	No action	<b>✓</b>
Are services well-led?	Requirements notice	×

### Are services safe?

### **Our findings**

We found this practice was providing safe care in accordance with the relevant regulations.

### Safety systems and processes, including staff recruitment, equipment and premises and radiography (X-rays)

The practice had safeguarding processes and staff knew their responsibilities for safeguarding vulnerable adults and children.

The practice had infection control procedures which reflected published guidance.

The practice had some procedures to reduce the risk of Legionella, or other bacteria, developing in water systems, in line with a risk assessment. The practice carried out water temperature monitoring as part of the management of Legionella. However, on the day of the inspection records indicated that there was a 19 degree discrepancy between some of the hot water outlets measured and we could not be assured action had been taken to address this.

The practice had policies and procedures in place to ensure clinical waste was segregated and stored appropriately in line with guidance.

The practice appeared clean and there was an effective schedule in place to ensure it was kept clean.

The practice had a recruitment policy to help them employ suitable staff which reflected the relevant legislation. We looked at staff recruitment records and noted enhanced Disclosure and Barring Services (DBS) checks had not been undertaken, at the time of recruitment, for all members of staff. The provider confirmed they had identified this immediately prior to the inspection and all DBS checks had been requested, a significant event analysis had also been carried out to identify areas of improvement.

Records were available to demonstrate clinical staff had received appropriate vaccinations, including the vaccination to protect them against the Hepatitis B virus.

We noted however, that records were not available to demonstrate the effectiveness of the vaccination had been checked nor a suitable risk assessment undertaken for all members of clinical staff.

Clinical staff were qualified, registered with the General Dental Council and had professional indemnity cover.

The practice ensured equipment was safe to use, maintained and serviced according to manufacturers' instructions, with the exception of the boiler. The provider confirmed this would be arranged immediately after the inspection. The practice ensured the facilities were maintained in accordance with regulations.

A fire safety risk assessment was carried out in line with the legal requirements. We discussed improvements could be made to ensure the risk assessment accurately reflected and considered all fire safety risks to ensure the management of fire safety was effective. The provider confirmed a new fire risk assessment was carried out the day after the inspection.

The practice had arrangements to ensure the safety of the X-ray equipment and the required radiation protection information was available. Improvements were needed to ensure only the correct safety information was displayed in each surgery.

#### **Risks to patients**

The practice had implemented systems to assess, monitor and manage risks to patient and staff safety. This included sepsis awareness. During and immediately after the inspection we were shown a number of different sharps safety risk assessments. Some did not consider the risks from all forms of dental sharps. We discussed with the provider the importance of ensuring all staff have access to the most up-to-date risk assessment to reduce the risk of injury.

### Are services safe?

Emergency equipment and medicines were available and checked in accordance with national guidance. We discussed arrangements could be made to store all items in one place to avoid unnecessary delays in the event of a medical emergency. The provider confirmed the equipment and medicines would be relocated immediately after the inspection.

Staff knew how to respond to a medical emergency and had completed training in emergency resuscitation and basic life support every year.

The practice had risk assessments to minimise the risk that could be caused from substances that are hazardous to health. We discussed improvements could be made to the organisation of the information so as to be easily accessible in the event of an incident.

#### Information to deliver safe care and treatment

Patient care records were legible, kept securely and complied with General Data Protection Regulation requirements.

The practice had systems for referring patients with suspected oral cancer under the national two-week wait arrangements.

#### Safe and appropriate use of medicines

The practice had systems for appropriate and safe handling of medicines. Antimicrobial prescribing audits were carried out.

### Track record on safety, and lessons learned and improvements

The practice had systems to review and investigate incidents and accidents. The practice had a system for receiving and acting on safety alerts.

# Are services effective?

(for example, treatment is effective)

### **Our findings**

We found this practice was providing effective care in accordance with the relevant regulations.

### Effective needs assessment, care and treatment

The practice had systems to keep dental professionals up to date with current evidence-based practice.

### Helping patients to live healthier lives

The practice provided preventive care and supported patients to ensure better oral health.

#### Consent to care and treatment

Staff obtained patients' consent to care and treatment in line with legislation and guidance. They understood their responsibilities under the Mental Capacity Act 2005.

Staff described how they involved patients' relatives or carers when appropriate and made sure they had enough time to explain treatment options clearly.

### **Monitoring care and treatment**

The practice kept dental care records containing information about the patients' current dental needs, past treatment and medical histories. The clinicians assessed patients' treatment needs in line with recognised guidance.

We looked at 14 dental care records. Improvements were needed to ensure important information such as individual patient's risk assessments, periodontal diagnosis, options given and consent, were recorded consistently.

Staff conveyed an understanding of supporting more vulnerable members of society such as patients living with dementia or adults and children with a learning disability.

We saw evidence the dentists justified, graded and reported on the radiographs they took. The practice carried out radiography audits six-monthly following current guidance.

#### **Effective staffing**

Staff had the skills, knowledge and experience to carry out their roles.

Newly appointed staff had a structured induction and staff undertook training and development, relevant to their role.

### **Co-ordinating care and treatment**

Staff worked together and with other health and social care professionals to deliver effective care and treatment.

The dentists confirmed they referred patients to a range of specialists in primary and secondary care for treatment the practice did not provide. Improvements could be made to the system to ensure staff monitored and followed up on referrals when required, to ensure all referrals were received and actioned in a timely manner.

# Are services caring?

### **Our findings**

We found this practice was providing caring services in accordance with the relevant regulations.

### Kindness, respect and compassion

Staff were aware of their responsibility to respect people's diversity and human rights.

On the day of inspection, we saw patient feedback, most recently from December 2022. Patients stated they found it a very good and thorough dentist and received an excellent service.

One patient recently stated they found using the patient toilet difficult due to the height of the seat. We saw the provider took immediate action to address this.

Patients said staff were compassionate and understanding when they were in pain, distress or discomfort.

### **Privacy and dignity**

Staff were aware of the importance of privacy and confidentiality.

The practice had installed closed-circuit television to improve security for patients and staff. Relevant policies and protocols were in place.

Staff password protected patients' electronic care records and backed these up to secure storage. They stored paper records securely.

### Involving people in decisions about care and treatment

Staff helped patients to be involved in decisions about their care and gave patients clear information to help them make informed choices about their treatment.

The practice's information leaflet provided patients with information about the range of treatments available at the practice.

The dentists explained the methods they used to help patients understand their treatment options; this included the use of X-rays.

# Are services responsive to people's needs?

### **Our findings**

We found this practice was providing responsive care in accordance with the relevant regulations.

### Responding to and meeting people's needs

The practice organised and delivered services to meet patients' needs and preferences.

Staff were clear about the importance of providing emotional support to patients when delivering care.

The practice had made reasonable adjustments, including a hearing induction loop, a magnifying glass and information in large print for patients with additional requirements. Staff had carried out a disability access audit and had formulated an action plan to continually improve access for patients.

### Timely access to services

The practice displayed its opening hours and provided information on their patient information leaflet.

Patients could access care and treatment from the practice within an acceptable timescale for their needs. The practice had an appointment system to respond to patients' needs. The frequency of appointments was agreed between the dentist and the patient, giving due regard to NICE guidelines. Patients had enough time during their appointment and did not feel rushed.

The practice's answerphone provided telephone numbers for patients needing emergency dental treatment during the working day and when the practice was not open.

Patients who needed an urgent appointment were offered one in a timely manner. When the practice was unable to offer an urgent appointment, they worked with partner organisations to support urgent access for patients. Patients with the most urgent needs had their care and treatment prioritised.

#### Listening and learning from concerns and complaints

The practice responded to concerns and complaints appropriately. Staff discussed outcomes to share learning and improve the service.

# Are services well-led?

### **Our findings**

We found this practice was not providing well-led care in accordance with the relevant regulations. We have told the provider to take action (see full details of this action in the Requirement Notices section at the end of this report). We will be following up on our concerns to ensure they have been put right by the provider.

### Leadership capacity and capability

We found the provider had the capacity, values and skills to deliver high-quality, sustainable care.

Overall the information and evidence presented during the inspection process was clear and well documented. The inspection however, highlighted some areas such as, risk management and adherence to protocols, where improvements were needed.

#### Culture

The practice had protocols in place to manage the service, however these did not always operate effectively.

Staff stated they felt respected, supported and valued.

Staff had previously discussed their training needs during annual appraisals, however these had been paused during the pandemic. The provider confirmed these would be re-introduced.

We saw staff carried out continuing professional development. Improvements could be made to the monitoring system to enable the provider to assure themselves that staff's training was up-to-date and undertaken at the required intervals.

#### **Governance and management**

The practice had a system of clinical governance in place which included policies, protocols and procedures that were accessible to all members of staff.

The principal dentist had overall responsibility for the management and clinical leadership of the practice. The practice managers were responsible for the day to day running of the service.

Improvements were needed to ensure processes for managing risks were effective. The practice did not have adequate systems in place for recognising, assessing and mitigating the risks associated with Legionella and recruitment.

The provider described some challenges relating to recent staff shortages that they felt had impacted on some protocols not being adhered to, for example relating to the recruitment records being incomplete. The staffing issues were being addressed and they felt confident improvements would be implemented and maintained.

#### **Appropriate and accurate information**

Staff acted on appropriate and accurate information.

The practice had information governance arrangements and staff were aware of the importance of protecting patients' personal information.

#### Engagement with patients, the public, staff and external partners

Staff gathered feedback from patients, the public and external partners and demonstrated a commitment to acting on feedback.

Feedback from staff was obtained through meetings, surveys, and informal discussions. Staff were encouraged to offer suggestions for improvements to the service and said these were listened to and acted on where appropriate.

# Are services well-led?

### Continuous improvement and innovation

The practice had systems and processes for learning, quality assurance, continuous improvement and innovation. These included audits of disability access, radiographs, antimicrobial prescribing, and infection prevention and control. Staff kept records of the results of these audits and the resulting action plans and improvements.

The provider had not carried out dental care record audits and should consider implementing these to check that all necessary information was recorded and the resulting action plans used to drive further improvements.

### Requirement notices

### Action we have told the provider to take

The table below shows the legal requirements that were not being met. The provider must send CQC a report that says what action they are going to take to meet these requirements.

### Regulation Regulated activity Diagnostic and screening procedures Regulation 17 HSCA (RA) Regulations 2014 Good governance Surgical procedures Systems or processes must be established and operated Treatment of disease, disorder or injury effectively to ensure compliance with the requirements of the fundamental standards as set out in the Health and Social Care Act 2008 (Regulated Activities) Regulations 2014. How the Regulation was not being met The registered person had systems or processes in place that were operating ineffectively in that they failed to enable the registered person to assess, monitor and improve the quality and safety of the services being provided. In particular: • Systems for managing Legionella were not effective; Where discrepancies were recorded as part of the temperature monitoring protocols no action was taken. Staff did not have access to accurate X-ray safety information for each surgery. The registered person had systems or processes in place that operated ineffectively in that they failed to enable the registered person to ensure that accurate, complete and

respect of each service user. In particular: · Information recorded in the dental care records did not meet the minimum recommended requirements.

contemporaneous records were being maintained in

The registered person had systems or processes in place that were operating ineffectively in that they failed to enable the registered person to maintain securely such records as are necessary to be kept in relation to persons employed in the carrying on of the regulated activity or activities. In particular:

• There was no evidence all recruitment checks had been carried out, for all members of staff, at the time of recruitment and the level of immunity checked following staff vaccinations.

This section is primarily information for the provider

# Requirement notices

Regulation 17(1)