

# The Wilf Ward Family Trust The Wilf Ward Family Trust -Supported Living (Northallerton)

### **Inspection report**

Unit 6, Evolution Business Centre County Business Park, Darlington Road Northallerton DL6 2NQ Date of inspection visit: 09 November 2022

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#### Ratings

### Overall rating for this service

Good

Is the service safe?	Good •
Is the service effective?	Good $lacksquare$
Is the service caring?	Good •
Is the service responsive?	Good •
Is the service well-led?	Good •

## Summary of findings

### **Overall summary**

We expect health and social care providers to guarantee people with a learning disability and autistic people respect, equality, dignity, choices and independence and good access to local communities that most people take for granted. 'Right support, right care, right culture' is the guidance CQC follows to make assessments and judgements about services supporting people with a learning disability and autistic people and providers must have regard to it.

#### About the service

the Wilf Ward Family Trust Northallerton service provides care and support to people living in six 'supported living' settings, so that they can live as independently as possible. People's care and housing are provided under separate contractual agreements. CQC does not regulate premises used for supported living; this inspection looked at people's personal care and support.

People's experience of using this service and what we found

#### **Right Support**

The service supported people to have the maximum possible choice, control and independence over their own lives. People were supported to pursue their aspirations and interests, such as holidays and planning achievable goals for the future.

The service supported people in their own home. People were supported to keep their home safe, clean and to meet their sensory and physical needs. The communal areas were modern with mutually agreed décor. People had personalised their bedrooms to reflect their preferences. There was a staff sleep in room and this was agreed with peoples consent and staff respected people's home.

People received the medicines they needed to support their health needs. The registered manager closely monitored the use of any 'when required' (known as PRN) medicines. These were managed in an individualised way.

#### **Right Care**

The service had enough appropriately skilled staff to meet people's needs and keep them safe. The service tried to match staff with people's preferences to enhance their experiences. Staff knew people's individual communication styles well. They knew how to interpret their signs, gestures, behaviours and body language. They ensured people had access to information in formats best suited to their sensory needs.

Staff knew people well and responded to them appropriately and sensitively. People's care, treatment and support plans reflected their range of needs and promoted their wellbeing. People took part in activities. However, we found some outings were not always based on people's preferences.

#### Right Culture

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The service had a positive culture that focused on person-centred care and meaningful outcomes for people were planned. People were encouraged to be active citizens in their local community.

Feedback from people and their relatives reflected that staff understood the values of the service. Staff knew how to keep people safe and well and give them the best support they could in the least restrictive way. Staff knew and understood people well. They got to know people as unique individuals and personalities regarding this as a key element of person-centred care.

For more details, please see the full report which is on the CQC website at www.cqc.org.uk

#### Rating at last inspection

This service was registered with us on 31 August 2021 and this is the first inspection.

#### Why we inspected

We undertook this inspection to assess that the service is applying the principles of Right support right care right culture.

#### Follow up

We will continue to monitor information we receive about the service until we return to visit as per our reinspection programme. If we receive any concerning information we may inspect sooner.

### The five questions we ask about services and what we found

We always ask the following five questions of services.

Is the service safe?	Good
The service was safe	
Details are in the safe findings below.	
Is the service effective?	Good 🔍
The service was effective.	
Details are in the effective findings below.	
Is the service caring?	Good 🔍
The service was caring.	
Details are in the caring findings below.	
Is the service responsive?	Good 🔍
The service was responsive.	
Details are in the responsive findings below.	
Is the service well-led?	Good 🔍
The service was well led	
Details are in the well led findings below.	



# The Wilf Ward Family Trust -Supported Living (Northallerton)

### **Detailed findings**

### Background to this inspection

#### The inspection

We carried out this inspection under Section 60 of the Health and Social Care Act 2008 (the Act) as part of our regulatory functions. We checked whether the provider was meeting the legal requirements and regulations associated with the Act. We looked at the overall quality of the service and provided a rating for the service under the Care Act 2008

As part of this inspection we looked at the infection control and prevention measures in place. This was conducted so we can understand the preparedness of the service in preventing or managing an infection outbreak, and to identify good practice we can share with other services.

Inspection team

An inspector and an Expert by Experience carried out the inspection. An Expert by Experience is a person who has personal experience of using or caring for someone who uses this type of care service.

#### Service and service type

The Wilf Ward Family Trust Northallerton provides care and support to people living in 6 supported living settings, so that they can live as independently as possible. People's care and housing are provided under separate contractual agreements. CQC does not regulate premises used for supported living; this inspection looked at people's personal care and support.

The service had a manager registered with the Care Quality Commission. This means that they and the provider are legally responsible for how the service is run and for the quality and safety of the care provided.

#### Notice of inspection

This inspection was announced. We gave the service 24 hours' notice of the inspection. This was because it is a small service and we needed to be sure that the provider or registered manager would be in the office to support the inspection.

#### What we did before the inspection

We reviewed information we had received about the service. We sought feedback from the local authority and professionals who work with the service.

We used the information the provider sent us in the provider information return. This is information providers are required to send us with key information about their service, what they do well, and improvements they plan to make. This information helps support our inspections. We used all this information to plan our inspection.

#### During the inspection

We spoke with four people who used the service. We spoke with the registered manager and service manager also two members of staff. We reviewed a range of records. These included three people's care records. A variety of records relating to the management of the service, including audits, Staff records, training records and procedures.

#### After the inspection

We continuing to seek clarification from the provider to corroborate evidence found. We looked at audits, support plans, reports and action plans.

## Is the service safe?

# Our findings

Safe - this means we looked for evidence that people were protected from abuse and avoidable harm.

This is the first inspection of this newly registered service. This key question has been rated good. This meant people were safe and protected from avoidable harm.

Assessing risk, safety monitoring and management

- Staff assessed risks to peoples health, safety and well being.
- Fire safety practices helped ensure people's safety and included regular checks of equipment used by staff.
- Personalised risk assessments were in place and were regularly reviewed. Where risks were identified, support plans guided staff to manage and reduce these risks.
- People told us they felt safe. One person told us, "It makes me feel safe when the house is locked." Another told us that they felt safe and secure and could go out to catch the bus on their own.

#### Using medicines safely

- The service ensured people's behaviour was not controlled by excessive and inappropriate use of medicines. Staff understood and implemented the principles of STOMP (stopping over-medication of people with a learning disability, autism or both) and ensured that people's medicines were reviewed by prescribers in line with these principles.
- People received support from staff to make their own decisions about medicines wherever possible.
- People could take their medicines in an area that was appropriate and safe.
- Staff made sure people received information about medicines in a way they could understand.
- People were supported by staff who followed systems and processes to administer, record and store medicines safely. Medicines audits were in place and actions were implemented.

Systems and processes to safeguard people from the risk of abuse

- People were kept safe from avoidable harm because staff knew them well and understood how to protect them from abuse. The service worked well with other agencies to do so.
- Staff had received safeguarding training and were able to appropriately identify and raise any concerns.
- Where safeguarding concerns had been raised, investigations and timely appropriate action was taken.

#### Staffing and recruitment

- There were enough staff to meet people's individual needs and maintain their safety.
- Staff were recruited safely. The provider's processes included robust checks to ensure only suitable staff were employed.

Learning lessons when things go wrong

• Accidents and incidents were recorded on an individual basis. The registered manager analysed these to look for any patterns or trends and took appropriate action to minimise risk of further incidents.

Preventing and controlling infection

- The provider had good infection prevention and control policies and practice in place including an easy read guide for people to follow and take ownership of their homes infection control.
- The registered manager ensured good standards of cleanliness and hygiene were maintained. All staff had received training in infection prevention and control. Staff used personal protective equipment (PPE) effectively and safely.

• People received visitors in line with the current government guidance. Relatives told us they could visit whenever they wanted to.

### Is the service effective?

# Our findings

Effective – this means we looked for evidence that people's care, treatment and support achieved good outcomes and promoted a good quality of life, based on best available evidence.

This is the first inspection of this newly registered service. This key question has been rated good. This meant people's outcomes were consistently good, and people's feedback confirmed this.

#### Ensuring consent to care and treatment in line with law and guidance

The Mental Capacity Act 2005 (MCA) provides a legal framework for making decisions on behalf of people who may lack the mental capacity to do so for themselves. The Act requires that, as far as possible, people make their own decisions and are helped to do so when needed. When they lack mental capacity to take decisions, any made on their behalf must be in their best interests and as least restrictive as possible.

People can only be deprived of their liberty to receive care and treatment when this is in their best interests and legally authorised under the MCA. In care homes, and some hospitals, this is usually through MCA application procedures called the Deprivation of Liberty Safeguards (DoLS).

We checked whether the service was working within the principles of the MCA, and whether any conditions on authorisations to deprive a person of their liberty had the appropriate legal authority and were being met.

- Where people lacked capacity to make decisions in an area of their life they were supported to have maximum choice and control of their lives.
- Staff sought people's consent and included people in decisions about their care. People were given choices and encouraged to make their own decisions where possible.
- Decisions were made in people's best interests with involvement from people, their family, advocates and relevant professionals and the court of protection where needed.

Supporting people to eat and drink enough to maintain a balanced diet

- People's eating and drinking needs were met. Staff understood people's dietary needs and supported them to have a varied and nutritionally balanced diet.
- People were able to choose their own food and mealtimes.
- People and their relatives gave us positive feedback about this area, comments included, "It's nice, the food, and I choose. We can pick the things we want and there is enough" and "The food is good; they're making efforts with diet and the staff involve people in baking."

Staff support: induction, training, skills and experienced staff had the skills and knowledge to support people. Staff completed training to ensure they could meet people's specific needs.

- New staff followed an induction process that included specific training and shadowing experienced staff.
- People were supported by staff who received supervisions and appraisals

Staff working with other agencies to provide consistent, effective, timely care: Supporting people to live

healthier lives, access healthcare services and support

- The service worked in partnership with external professionals, such as GPs to support and maintain people's long-term health and well-being.
- People had personalised support plans covering their healthcare needs. These shared important information with healthcare professionals.

Assessing people's needs and choices; delivering care in line with standards, guidance and the law

- Peoples preferences, support and health needs were assessed and regularly reviewed.
- Changes to people's needs were reviewed with them and their advocate or relatives and this was reflected in their support plans.

Adapting service, design, decoration to meet people's needs

• People's care and support was provided in a safe, clean, well equipped, well-furnished and wellmaintained environment which met people's sensory and physical needs.

### Is the service caring?

### Our findings

Caring – this means we looked for evidence that the service involved people and treated them with compassion, kindness, dignity and respect.

This is the first inspection of this newly registered service. This key question has been rated good This meant people were supported and treated with dignity and respect; and involved as partners in their care.

Ensuring people are well treated and supported; respecting equality and diversity

- Staff were trained in dignity and respect. We observed staff treat people with kindness and respect.
- People felt listened to and valued by staff who engaged meaningfully with them. There was a positive rapport between people, support staff and the management team.
- Staff respected people's choices and wherever possible, accommodated their wishes, including those relevant to protected characteristics, for example, due to cultural or religious preferences.
- People were supported to maintain personal relationships with friends outside of the home and in the community.

Supporting people to express their views and be involved in making decisions about their care

- Staff took the time to understand and develop a rapport with people. We observed a friendly atmosphere and mutual respect between people and staff.
- People were enabled to make choices for themselves. Staff ensured they had the information they needed.
- People were supported to have regular discussions to have their say regarding their support and discuss any changes to their support with staff and their advocate or relatives.

Respecting and promoting people's privacy, dignity and independence

- People were supported to develop their independence. One person told us, "I have a one to one on Wednesdays. I go out and I do things in the house."
- People were supported to learn daily living skills of their choice.
- Staff engaged with people in a dignified way and ensured their privacy was respected.

## Is the service responsive?

# Our findings

Responsive – this means we looked for evidence that the service met people's needs.

This is the first inspection of this newly registered service. This key question has been rated good. This meant people's needs were met through good organisation and delivery.

Planning personalised care to ensure people have choice and control and to meet their needs and preferences

- The support people received was tailored to their needs and was delivered in a person-centred way.
- People had personalised support plans, and these were reviewed regularly.
- Staff considered people's sensory needs when planning care and made the appropriate adjustments.

Supporting people to develop and maintain relationships to avoid social isolation; support to follow interests and to take part in activities socially and culturally relevant to them

- Peoples support plans included planning holidays, engaging in the local community and supporting personal relationships.
- People followed their interests and took take part in activities that had positive impacts on their lives and their overall well-being.
- People were supported by staff to try new things and to develop their skills.
- Staff enabled flexibility and helped people to have freedom of choice and control over what they did.

#### Meeting people's communication needs

Since 2016 onwards all organisations that provide publicly funded adult social care are legally required to follow the Accessible Information Standard (AIS). The standard was introduced to make sure people are given information in a way they can understand. The standard applies to all people with a disability, impairment or sensory loss and in some circumstances to their carers.

• People's communication needs were met. Staff adapted information and communication methods to suit people's preferences. For example, providing large print and audio information for those who needed it and other personalised communication.

Improving care quality in response to complaints or concerns.

- A complaints procedure was in place and was followed by the registered manager and staff.
- People were supported to raise any issues. Where issues had been raised, these were addressed and appropriately followed up.

#### Supporting people at their end of life

- People and their relatives were supported to have discussions about their wishes for the end of their lives.
- •The records we reviewed showed discussions about people's preferences.

### Is the service well-led?

## Our findings

Well-Led – this means we looked for evidence that service leadership, management and governance assured high-quality, person-centred care; supported learning and innovation; and promoted an open, fair culture.

This is the first inspection of this newly registered service. This key question has been rated good. This meant the service was consistently managed and well-led. Leaders and the culture they created promoted high-quality, person-centred care.

Promoting a positive culture that is person-centred, open, inclusive and empowering, which achieves good outcomes for people

- The provider and registered manager encouraged people and staff to be open with each other and created a culture of acceptance.
- People were supported by a well-managed staff team with positive attitudes.

Engaging and involving people using the service, the public and staff, fully considering their equality characteristics

- People had regular review meetings with their staff and relevant professionals to review all areas of their support plans to ensure any barriers to leading a full life were avoided.
- Staff could approach the registered manager for support at any time.

Managers and staff being clear about their roles, and understanding quality performance, risks and regulatory requirements

- Policies and procedures were current and in line with best practice.
- The registered manager carried out audits and shared action plans with us for improvement where needed.
- The provider understood their legal responsibility to notify CQC about incidents that affected people's safety and welfare and had sent us notifications relating to significant events occurring within the service.
- People and their relatives shared positive feedback with us about the registered manager, comments included, "The manager is very good, very pleasant. Keeps us well informed" and "The manager came to see me, told me to send them a text or call if I want to chat."

Continuous learning and improving care: Working in partnership with others

• The registered manager took on board the opinions and views of people who used the service and had put regular meetings in place for people to share their ideas and views. Questionnaires were used to collect relatives views.

How the provider understands and acts on the duty of candour, which is their legal responsibility to be open and honest with people when something goes wrong

• The registered manager understood their responsibility around the duty of candour and showed commitment to openness and honesty when something went wrong.

- The service had good working relationships with the local authority and commissioners and shared information appropriately.
- Staff gave honest information and suitable support, and applied duty of candour where appropriate.
- The registered manager took on board feedback given.